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"It is not an overstatement to say that the absolute critical role Lifespan plays in this state—both medically and economically—has never been more evident. Nor, thankfully, has it ever been more appreciated."

A Message from the President and Chief Executive Officer and the Chairman of the Board

We are always delighted and proud to share the Lifespan annual report with you.

Despite our recent, significant challenges, this year is no exception. We put this report together in the midst of a pandemic, and although the report is for fiscal year 2019, we would be remiss not to mention the extraordinary effect the COVID-19 pandemic has had on our staff and hospitals, on the people of Rhode Island, and on almost every aspect of life here and around the world. We take great satisfaction and have deep respect for what Lifespan has accomplished and contributed in the fight against this virus. It is not an overstatement to say that the absolute critical role Lifespan plays in this state—both medically and economically—has never been more evident. Nor, thankfully, has it ever been more appreciated.

We and the rest of the medical community are currently working for treatments, a cure, and a vaccine. But so little is understood about this new virus that at this moment we do not know when we will have all the answers we need. The pandemic has brought stunning changes to our finances, our processes, and our immediate future. Throughout, our staff and physicians have performed heroically – in the true sense of the word - putting others before themselves and risking real danger from this virulent disease to help our patients.

Amid these changes, however, Lifespan's priority has not wavered a bit and remains the health, safety and well-being of the people of Rhode Island and southeastern Massachusetts. In these pages you can read about our many accomplishments and accolades. It is a retrospective look that seems a bit "out of touch" at the moment but it is worth taking the time to ponder. Again, it highlights the crucial role of Lifespan in the state.

We expect the remainder of calendar year 2020 to be challenging as we navigate the effects of the coronavirus on health, safety, medicine, financials, work environment, the global economy and more. Life will not be the way it used to be, and we'll adapt. We want to assure everyone that we'll be right here, with our talented, committed, knowledgeable teams, ready to take care of you and your families and neighbors, no matter what comes.



Sincerely,

Timothy J. Babineau, MD

President and Chief Executive Officer

Masinoon, us.

Lifespan

Lawrence A. Aubin, Sr.

Lawren Rolling

Chairman

Lifespan Board of Directors

Lifespan Health Care System

FISCAL YEAR 2019

LIFESPAN

Financial Performance

Total operating revenue	2,395,163
Total operating expenses	2,418,178
Income from operations	(23,015)
Net loss	(34,935)
Net patient service revenue	2,108,216
Total assets	2,518,208
Research funding revenue	92,263

Statistical digest

16,094
1,165
62,694
260,904
906,516
24,382
16,199
2,590

Net cost of charity care and other community benefits

28,472
71,646
15,601
31,159
1,804
100,429
249,111

RHODE ISLAND HOSPITAL/ HASBRO CHILDREN'S HOSPITAL

7,963
1,849
719
1,283,037
36,896
152,118
370,929
13,266
10,048
1,302,240
61,852

Net cost of charity care and other community benefits

Charity care	18,391
Medical education, net	58,956

Research	11,774
Subsidized health services	8,063
Community health improvement	
services and community	
benefit operations	839
Unreimbursed Medicaid costs	58,430
Chirching are control in a control con	00, 100
Total cost of charity care	00,100

THE MIRIAM HOSPITAL

Employees	3,299
Affiliated physicians	1,241
Licensed beds	247
Total assets	503,803
Patient discharges	19,583
Emergency department visits	76,572
Outpatient visits	171,906
Outpatient surgeries	6,330
Inpatient surgeries	5,025
Net patient service revenue	462,907
Research funding revenue	23,231

Net cost of charity care and other community benefits

,	
Charity care	6,584
Medical education, net	11,356
Research	2,936
Subsidized health services	10,999
Community health improvement	
services and community	
benefit operations	366
Unreimbursed Medicaid costs	15,725
Total cost of charity care	
and other community benefits	47,966

NEWPORT HOSPITAL

Employees	884
Affiliated physicians	382
Licensed beds	129
Total assets	299,225
Patient discharges	5,147
Births	451
Emergency department visits	32,214
Outpatient visits	56,293
Outpatient surgeries	4,786
Inpatient surgeries	1,126
Net patient service revenue	111,880

Net cost of charity care and other community benefits

Charity care	1,810
Medical education, net	
Research	
Subsidized health services	2,308
Community health improvement	
services and community	
benefit operations	342
Unreimbursed Medicaid costs	4,827
Total cost of charity care	
and other community benefits	9,287

EMMA PENDLETON BRADLEY HOSPITAL

Employees	846
Affiliated physicians	130
Licensed beds	70
Total assets	126,722
Patient discharges	1,068
Outpatient visits	3,670
Home health care visits	2,590
Net patient service revenue	69,218
Research funding revenue	7,180

Net cost of charity care and other community benefits

Charity care	44
Medical education, net	1,334
Research	891
Subsidized health services	1,360
Community health improvement	
services and community	
benefit operations	257
Unreimbursed Medicaid costs	4,906
Total cost of charity care	
and other community benefits	8,792
·	

GATEWAY HEALTHCARE

Employees	493
Total operating revenue	33,975
Total operating expenses	39,091
Loss from operations	(5,116)
Net Loss	(5,360)
Net patient service revenue	29,464
Total assets	23,893

(\$'s in thousands)



LIFESPAN CORE PRIORITIES

ADVANCING ACADEMICS & RESEARCH

Advance clinical operations to train the next generation of clinicians and advance research and the science of medicine

PHILANTHROPY

Enhance charitable contributions to Lifespan to advance the mission and vision of the organization

QUALITY AND SAFETY

Achieve and maintain top decile performance in quality, safety, and patient experience

VALUE-BASED CARE

Continually improve quality and control cost to drive the value imperative

PHYSICIAN PARTNERSHIP

Achieve outstanding collaboration with our aligned physician partners

WORKFORCE

Recruit, retain, and engage top talent that are aligned with our shared values to provide an extraordinary patient experience

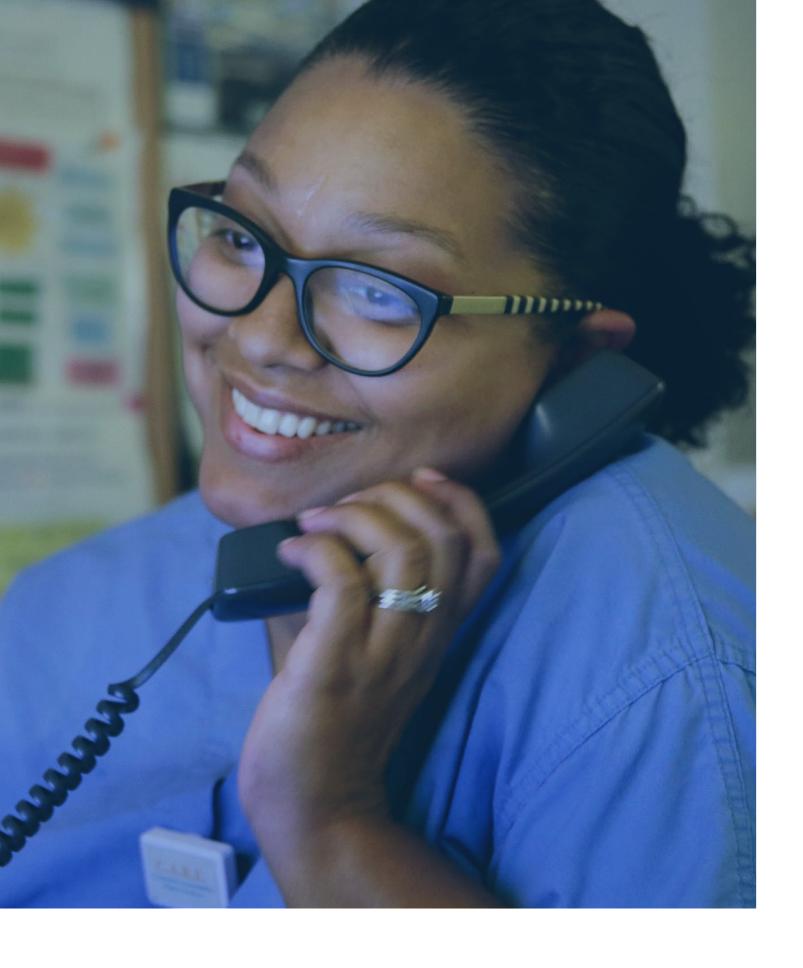
COST

Continue to work to reduce overall cost of care

COMMITMENT TO THE COMMUNITY

Enhance corporate visibility, improve the health and wellness of the communities we serve, and will continue to be a cherished community asset





CLINICAL SERVICES



Andrea Paglia, RT, and Gina Ankner, Women's Medicine Collaborative

We strive to support our patients' health and well-being, by expanding and improving the care we provide and the leading-edge technology we use.

- A new biplane neurointerventional radiology suite at Rhode Island Hospital, equipped with the latest technology and staffed 24/7, is located less than 100 steps from the ambulance bays of the Andrew F. Anderson Emergency Center. No other emergency department in the world has this stroke surgery suite within it.
- The Lifespan Cancer Institute at The Miriam Hospital began offering a prostate cancer treatment, radium 223, also known as Xofigo. The therapy is intended to extend the lives of prostate cancer patients whose disease has spread to their bones and who are no longer responding to hormonal or surgical therapies that lower testosterone. The radiology department's division of nuclear medicine at The Miriam is the only licensed provider of this treatment option in Rhode Island.
- The Women's Medicine
 Collaborative introduced new
 3D mammography, the most
 up-to-date breast imaging machine available. The center also added an ultrasound device that employs the most advanced obstetric imaging capabilities.
- The Miriam Hospital has a new interventional radiology suite, equipped with the latest technology. It includes intra-procedural CT with 3D capabilities and 3D angiographic devices that create anatomic images to precisely guide treatment and minimize procedure time.
- Bradley Hospital began offering two outpatient programs, the Co-occurring Disorders Program and the Wave Clinic, to help adolescents who struggle with mental health and substance use issues, and their families.
- Lifespan Physician Group Plastic
 Surgery developed the first medical
 3D printing lab in the state. The lab
 houses high-quality 3D-printing
 technology that creates models to
 aid in planning surgical procedures
 and in education of patients and
 medical students



Dr. Dragan Golijanin, Dr. Anthony Mega, Dr. Thomas DiPetrillo

CLINICAL SERVICES



Verrecchia Clinic for Children with Autism and Developmental Disabilities

- Two state-of-the-art tests for coronary artery disease are now offered at Newport Hospital, through a collaboration between cardiologists at the **Lifespan** Cardiovascular Institute and interventional radiologists at Aquidneck Radiology. Coronary CTA (computed tomography angiogram) is a non-invasive test that provides a picture of the arteries that supply blood to the heart, revealing any blockages. Pairing it with HeartFlow Analysis enhances the predictive value of the study and can provide a comprehensive assessment of coronary anatomy and function. Calcium scoring, also known as a heart scan, uses CT technology to identify calcium deposits or plaque in the arteries, helping evaluate a patient's risk of heart attack.
- <u>Lifespan Rehabilitation Services</u>
 opened a location in Central
 Falls, offering physical therapy,
 occupational therapy, and speech
 language pathology for both
 pediatric and adult patients.

- <u>Lifespan Cancer Institute</u>
 established a center in Lincoln
 for physician visits, specialty
 care, oncology services, and lab
 draw stations.
- Under the leadership of <u>Luca</u>
 <u>Bartolini, MD</u>, Hasbro Children's
 Hospital launched the <u>Pediatric</u>
 <u>Epilepsy Program</u> to serve
 young patients who suffer from
 the most common neurological
 disorder worldwide. The team of
 experts in pediatric neurology
 treats patients with medical
 interventions, surgery, implant
 devices, and nutritional therapy.
- Two new minimally invasive treatments are offered at the <u>Comprehensive Spine Center</u>: balloon kyphoplasty, for treatment of vertebral compression fractures, and indirect spinal decompression with an interspinous spacer device, to decompress spinal stenosis and relieve symptoms of neurogenic claudication, including pain or pressure when standing or walking.
- The Adult Partial Program
 at Rhode Island Hospital has
 increased its capacity to see new
 patients by expanding program

- activities to the renovated third floor of the Potter Building. The program provides short-term intensive treatment to individuals with acute psychiatric concerns.
- A new specialty service opened at Bradley Hospital to care for children who have neurodevelopmental disorders as well as an underlying genetic abnormality. The Genetic Psychiatry Consultation Service is a program of the <u>Verrecchia Clinic for</u> <u>Children with Autism and</u> <u>Developmental Disabilities</u>.
- Rhode Island Hospital established a physical medicine and rehabilitation department, with interventional physiatrist Alexios Carayannopoulos, DO, MPH, as its chief.
- Newport Orthopedics expanded its services to a second location on Aquidneck Island, opening an office in Portsmouth.



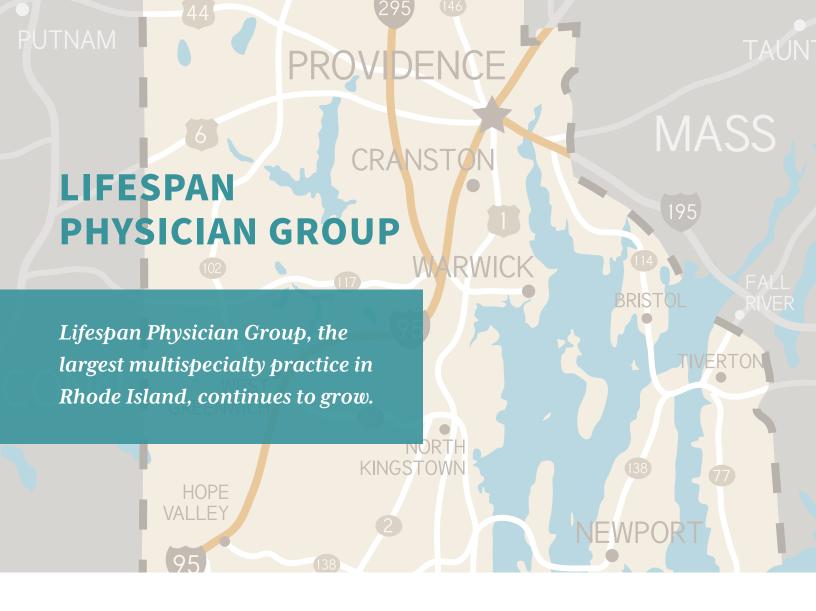
Jason Vachon, MD; Joseph Weiss, MD PhD



Alexios Carayannopoulos, DO, MPH



Luca Bartolini, MD

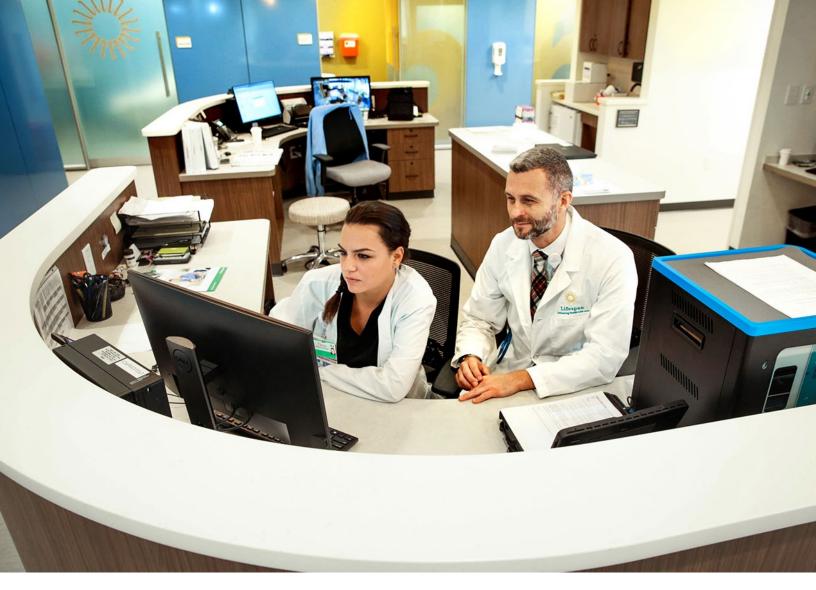


As of January 2020, the practice had 1,129 employees, of which 751 are providers — 507 MDs and DOs, 113 PhDs, and 131 advanced practice providers.

- The first of several planned

 Lifespan Urgent Care opened its
 doors September 16 in Warwick,
 offering comprehensive services
 for common medical conditions.
 A second location, in Middletown,
 followed on November 11. The
 urgent care centers provide
 treatment to children 18 months
 and older and adults. Olivier
 Gherardi, DO, is the medical
 director, and Bobby Hingorani is
 director of operations.
- <u>Lifespan Physician Group</u>
 <u>Ophthalmology</u> added a second location, at 950 Warren Avenue in East Providence, and welcomed three new providers.

- LPG Ophthalmology provides a full spectrum of services, from treatment of common eye conditions to pediatric care to surgical interventions.
- Lifespan Physician Group
 Gastroenterology opened centers
 in Smithfield and Cranston. Like
 the East Providence location, the
 new gastroenterology offices
 provide a full range of medical
 treatments for digestive diseases
 and conditions of the esophagus,
 stomach, small and large
 intestines, gallbladder, pancreas,
 and colon. The group also
 welcomed two new providers.



LPG aligns Lifespan hospitals and their affiliated physicians to provide outstanding, value-based, and innovative care while supporting our academic mission.

Chiara Elise Barnett, Medical Assistant; Olivier Gherardi, DO, Medical Director



PATIENT SAFETY AND QUALITY OF CARE

Our quality and safety teams have:

- Continued participating in national quality collaboratives, entering year 3 of participation in the Vizient Hospital Improvement and Innovation Network, and bringing Rhode Island and The Miriam hospitals into the Agency for Healthcare Research and Quality Safety Program for Improving Surgical Care and Recovery.
- Completed high reliability organization assessments at our acute care hospitals in partnership with The Joint Commission Center for Transforming Healthcare.
- Aligned infection prevention/ epidemiology under system structure for quality and safety.
- Improved access to Lifespan provider and clinic appointments.
- Achieved patient safety improvements:
 - 1. Reduced hospital-acquired conditions by focusing effort on decreased rates of hospital-acquired pressure injuries and surgical site infections related to colorectal surgery.



Timothy J. Babineau, MD; Allison R. Petrosino, OpX Analyst; Cathy E. Duquette, PhD, RN

- Implemented The Joint Commission Center for Transforming Healthcare's Targeted Solutions Tool for hand-off communications at Rhode Island Hospital.
- Worked with Talent Development and Employee Engagement team to design new executive rounding program across Lifespan affiliates.
- Continued deployment of Lean/ Six Sigma tools and training, achieving certifications for two black belts, eight green belts, five silver belts, and 114 yellow belts.
- Supported interdisciplinary rounds on each patient care unit at Rhode Island Hospital, improving team communication for better patient progression.
- Transitioned dashboards, scorecards, and quality reporting to PowerBI, a Microsoft platform for business analytics that allows end users to access and visualize data to drive decisions and insight on needed improvements across the health system.



Interdisciplinary Rounds, Rhode Island Hospital



At Lifespan, we strive to provide superlative care while working efficiently and maintaining the highest safety standards.



GROUNDBREAKING RESEARCH

In FY19, external research funding totaled \$92 million in grants and contracts, demonstrating the creativity, ingenuity, and importance of the biomedical and behavioral research conducted at Lifespan. Awards from the National Institutes of Health (NIH) and other sources support our pioneering academic and clinical research.

Some highlights:

- Neurosurgeons from Rhode
 Island Hospital are working
 alongside researchers at Brown
 University, who received a \$6.3
 million federal grant to fund the
 development and testing of a
 device designed to restore muscle
 control and sensation in people
 who have suffered a spinal cord
 injury.
- Researchers at Rhode Island Hospital, led by Steven A. Toms, MD, and Nikos Tapinos, MD, received a \$3.9 million grant from the Warren Alpert Foundation to study glioblastoma, a highly aggressive and intractable form of cancer of the brain. The study is examining the potential of using RNA-based mechanisms to stop the migration of the cancer by targeting proteins rather than genes for treatment.
- The federal Centers for Disease Control and Prevention awarded The Miriam Hospital a five-year, \$2.4-million grant to study the efficacy of a program designed to help children from low-income families whose health is challenged by obesity. Elissa Jelalian, PhD, leads the research conducted through the hospital's Weight Control and Diabetes Research Center.
- Richard Terek, MD, and Qian Chen, PhD, researchers at Rhode Island Hospital, have employed nanotechnology to identify a potentially groundbreaking treatment for chondrosarcoma, an aggressive bone cancer that is stubbornly unresponsive to existing cancer therapies. They reported their work in the November issue of Molecular Cancer Therapeutics.
- Rhode Island Hospital was awarded \$1.6 million from the National Institutes of Health to study the effectiveness of providing medication and care to people with opioid use disorder at pharmacies instead of specialty clinics and doctors' offices.

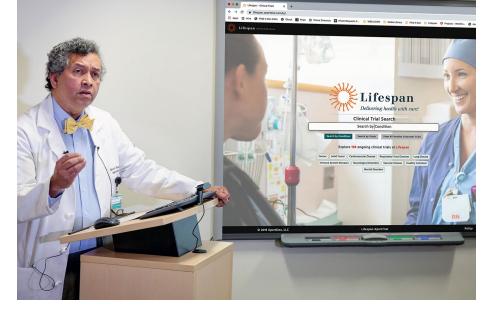


Elissa Jelalian, PhD

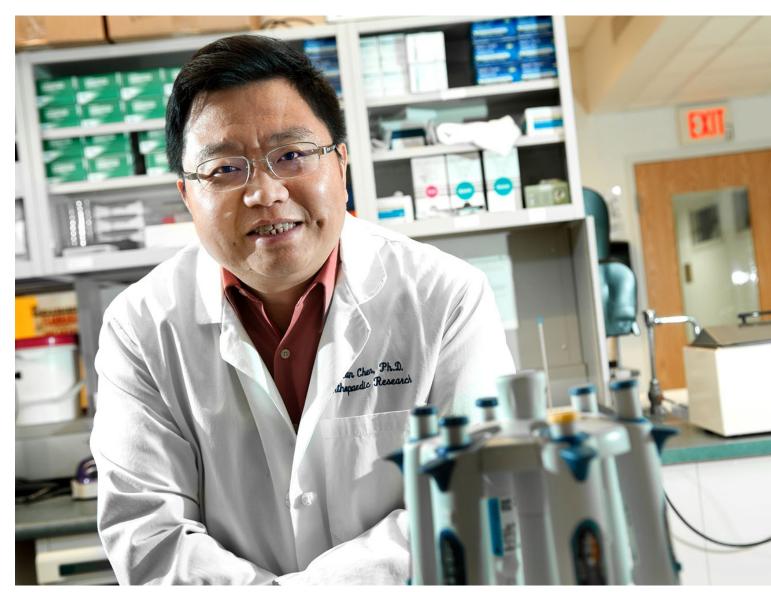


Richard Terek, MD

Lifespan Research Administration partnered with an outside vendor, XpertDox, to build and maintain a comprehensive clinical trial search engine and patient recruitment platform. Lifespan Clinical Trials gathers all active trials in one place, and is searchable by disease, condition, or procedure. It also offers options to view all healthy-volunteer trials.



Bharat Ramratnam, MD



Qian Chen, PhD

MILESTONES

- Dan Wall, president and chief executive officer of Bradley Hospital, retired in June after a 31-year career. He came onboard as the chief financial officer for the hospital in 1988 and was promoted to president and chief executive officer in 1993. During Wall's tenure, Bradley Hospital grew from a 60-bed inpatient facility to a comprehensive child and adolescent behavioral health system that includes partial hospitalization, residential treatment programs, outpatient services, in-home care, and special education programs in the Bradley School. During the past 30 years, Bradley's budget expanded from \$20 million to \$100 million, and it now serves more than 5,000 children and families regionally and nationally.
- On June 6, the department of clinical documentation improvement celebrated its 10-year anniversary. For the past decade, specialists in the department have helped enhance medical data collection to ensure all patient encounters are captured accurately, with the appropriate billing, coding, collecting, and recording of services provided.



Dan Wall



David Brown, Denise Wall, Carol Peterson, Dan Wall, Larry Sadwin, Al Verrecchia



Newport Hospital celebrated the 40th anniversary of its **Vanderbilt** Rehabilitation Center inpatient unit, known throughout the region for its excellence and cited nationally as a model program.

Ryan McTaggart, MD, began treating patients' aneurysms with the Woven Endobridge (WEB) device. WEB is a permanent, self-expanding, fine-wire mesh device that is particularly useful in treating large, wide-necked aneurysms, which may be difficult to address with coiling, stenting and/or surgery alone. To date, Rhode Island Hospital is the only provider of this treatment in this market, and is a leader nationally, with Dr. McTaggart's cases among the first 200 performed in the United States.



Ryan McTaggart, MD

AFFILIATE DISTINCTIONS



Magnet designation celebration at Newport Hospital

- U.S. News & World Report rated <u>Rhode Island Hospital</u> high performing in treating chronic obstructive pulmonary disease and heart failure.
- Newport Hospital again attained
 Magnet recognition for nursing
 excellence, joining a select group
 of hospitals that have received
 the four-year designation four
 consecutive times. The honor,
 bestowed upon the hospital by
 the American Nurses Credentialing
 Center's Magnet Recognition
 Program, provides health care
 consumers with the ultimate
 benchmark for measuring
 quality of care.
- U.S. News & World Report ranked <u>The Miriam Hospital</u> No. 1 in Rhode Island and in the Providence metropolitan area in its July rankings. The hospital ranked 27th in the United States for urology, and was considered





high performing in five other specialties: diabetes and endocrinology, gastroenterology and GI surgery, geriatrics, neurology and neurosurgery, and pulmonology and lung surgery. The Miriam Hospital also was ranked high performing in five procedures and conditions: chronic obstructive pulmonary disease, colon cancer surgery, heart failure, hip replacement, and knee replacement.

- <u>Lifespan Orthopedics Institute's</u>
 <u>Total Joint Center</u> once again
 received The Joint Commission's
 Gold Seal of Approval for
 Advanced Certification for Total
 Hip and Total Knee Replacement.
- On April 26, Disabled American Veterans, a nonprofit veteran support charity, recognized Rhode Island Hospital as Large Employer of the Year at its 84th annual conference for its commitment to recruiting veterans and active military personnel.

- The Rhode Island Department of Behavioral Healthcare, Developmental Disabilities, and Hospitals named <u>Lifespan</u> <u>Recovery Center</u> a Center of Excellence.
- IntelliCentrics Inc., owner and operator of the cloud-based SEC3URE health care technology platform, included Rhode Island Hospital and its Hasbro Children's Hospital among its annual 5 Rings Award winners. The 5 Rings award recognizes hospitals that demonstrate the utmost commitment to creating a high-quality health care experience for patients and staff.
- For the first time, <u>Newport Hospital</u> earned the American Heart Association's Get with the Guidelines Gold Stroke Plus Award for consistent achievement across a range of national quality metrics.
- The Miriam Hospital was named a Top Hospital by The Leapfrog Group, a national organization that rates health care safety and quality. The Miriam was included in the top teaching hospitals category, an honor that the hospital has earned for three consecutive years. The Miriam was the only Rhode Island hospital to make the list, and is one of 55 recognized nationwide.



Bariatric surgery team at The Miriam Hospital

- The <u>Comprehensive Stroke</u>
 <u>Center at Rhode Island Hospital</u>
 attained the American Stroke
 Association's Target Stroke Honor
 Roll Elite Plus status for 2019,
 confirming its excellence in acute
 stroke treatment.
- The <u>intensive care unit</u> at The Miriam Hospital was recognized with the Gold Beacon Award for excellence by the American Association of Critical Care Nursing.
- The Miriam Hospital was ranked among the Top 100 hospitals in the nation by IBM Watson Health. Divided into four categories, the list grouped The Miriam, a major affiliate of The Warren Alpert Medical School of Brown University, among the top 15 "major teaching hospitals" in the nation.
- Newport Hospital received a five-star rating from the federal Centers for Medicare and Medicaid Services.
- Blue Cross & Blue Shield of Rhode
 Island recognized Rhode Island
 Hospital with a Blue Distinction
 Centers+ for Cardiac Care
 designation, as part of the Blue
 Distinction Specialty Care program.



Beacon Gold designation celebration at The Miriam Hospital

- Lifespan Community Health
 Institute's Diabetes Prevention
 Program earned Full Recognition
 status from the Centers for
 Disease Control and Prevention.
 This designation is reserved for
 programs that have effectively
 delivered a quality, evidence based program that meets all
 the standards for CDC recognition.
- The Intermediate Cardiothoracic
 Unit received the Silver Beacon
 Award for excellence in care and
 outcomes from the American
 Association of Critical Care Nursing.



INDIVIDUAL AWARDS AND DISTINCTIONS

- Timothy J. Babineau, MD, president and CEO of Lifespan, was listed among Becker's Hospital Review's 105 Physician Leaders to Know. The publication recognizes physicians who have demonstrated outstanding leadership and clinical expertise throughout their careers.
- Terrance Healey, MD, director of thoracic radiology at Rhode Island Hospital, was named the American Lung Association's 2018 LUNG FORCE Advocate at the Rhode Island LUNG FORCE Expo in Warwick.
- The Society for Academic Emergency Medicine honored Christian Arbelaez, MD, and Brian Clyne, MD, during its annual meeting in Las Vegas in May. Dr. Clyne received the Hal Jayne Excellence in Education Award, and Dr. Arbelaez accepted the Marcus L. Martin Leadership in Diversity and Inclusion Award.
- Barbara Tylenda, PhD, ABPP, chief psychologist and associate unit chief of Bradley Hospital's Center for Autism and Developmental Disabilities (CADD), was recognized by the College of the Holy Cross in Worcester for her decades of work helping children and adolescents with intellectual or developmental disabilities. She received the 2018 Sanctae Crucis Award.

- The Rhode Island Hospital Medical Staff Association honored **Steven Brown, DMD**, with the 2018 Milton W. Hamolsky, MD, Outstanding Physician Award. Dr. Brown is an oral and maxillofacial surgeon and consultant to the Samuels Sinclair Dental Center.
- Four Lifespan providers were honored in July in Providence Business News' 15th annual 40 Under Forty program: Umer Akbar, MD, neurologist and co-director of the Movement Disorders Program and the Deep Brain Stimulation Program at Rhode Island Hospital; Lynn D'Angelo, DNP, RN, director of professional practice, innovation and Magnet Recognition Program at The Miriam Hospital; Barbara Ann Fenton, MSPT, physical therapist at Rhode Island Hospital; and Adam Levine, MD, emergency medicine



Barbara Tylenda, PhD, ABPP



Steven Brown, DMD

- physician and director of the division of global emergency medicine at The Warren Alpert Medical School of Brown University. Honorees were selected from 150 nominees based on career success and community involvement, and were chosen for their commitment to making a difference on a local, national, or international scale.
- Providence Business News recognized Newport Hospital President **Crista F. Durand** as Industry Leader/Health Care Services in its Business Women Awards 2019.
- Gyan Pareek, MD, FACS, a urological surgeon at The Miriam Hospital, received the 2019 Riesman Family Excellence in Teaching Award. The honor



Crista F. Durand



Joseph Lauro, MD

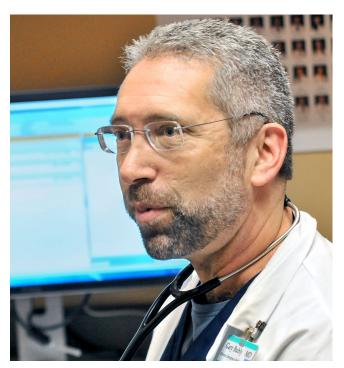
recognizes a physician who practices at The Miriam and also teaches at The Warren Alpert Medical School of Brown University.

- The Miriam Hospital presented Gary Bubly, MD, the 2019 Charles "Bud" Kahn, MD, Lifetime Leadership Award. An emergency medicine specialist, he is vice chair for clinical integration and innovation.
- In its 2019 C-Suite Awards, Providence Business News honored **Arthur Sampson**, a member of Lifespan's CEO's Council and president of The Miriam Hospital, as the Career Achiever. Sampson has worked in the health care industry for 44 years and became The Miriam's president in 2012.



Gyan Pareek, MD, FACS

The Rhode Island chapter of American College of Emergency Physicians named **Joseph Lauro**, **MD**, the 2019 Emergency Physician of the Year. Dr. Lauro practices at The Miriam Hospital and Newport Hospital, and is a clinical associate professor of emergency medicine at The Warren Alpert Medical School of Brown University.



Gary Bubly, MD



Arthur J. Sampson

INDIVIDUAL AWARDS AND DISTINCTIONS



Phyllis A. Dennery, MD

- Bryan Jay, MD, was named the 2019 Charles C.J. Carpenter, MD, Outstanding Physician of the Year at The Miriam Hospital. He is director of interventional radiology at The Miriam.
- Elizabeth Goldberg, MD, an emergency medicine doctor at The Miriam and Rhode Island hospitals,
- received the Paul B. Beeson Career Development Award, an annual honor given to doctors in the early stages of their career who have shown leadership in geriatrics research. Her five-year, \$1.1 million project is aimed at reducing repeat falls in patients who have been treated in the emergency department for fall-related injuries.
- Three Lifespan physicians have been recognized by the American Society for Metabolic and Bariatric Surgery (ASMBS) for their contributions to the fields of research and bariatric surgery. J. Graham Thomas, PhD, and Dale S. Bond, PhD, research scientists with The Miriam Hospital Weight Control and Diabetes Research Center, and Siva Vithiananthan, MD, chief of minimally invasive and bariatric surgery at the Center for Bariatric Surgery, received the Integrated Health Research Award for their study on using mobile technology to assess the outcomes of bariatric surgery.
- Providence Business News
 recognized two Lifespan leaders
 among its 25 Over Fifty-Five award
 winners. Honored were Maria
 Ducharme, DNP, RN, senior vice
 president and chief nursing officer
 at The Miriam Hospital, and John
 Murphy, MD, Lifespan's executive
 vice president of physician affairs.

- Phyllis A. Dennery, MD,
 pediatrician-in-chief at Hasbro
 Children's Hospital, became
 president of the Society for Redox
 Biology and Medicine (SfRBM).
- Jeffrey Hunt, MD, director of inpatient and intensive services at Bradley Hospital, received the 2019 American Academy of Child and Adolescent sychiatry Cancro Academic Leadership Award.



Bryan S. Jay, MD



John Murphy, MD



Jennifer Pace, BSN, RN; Odessa Holt, MSW, LICSW; Mohammed Faizan, MD; Kristen MacRae, BSN, RN; Kimberly DeCastro, RN

- Hasbro Children's Hospital named its 2018 Brite Lites award winners from among 45 individuals nominated by patients and families for showing outstanding care and compassion. The honorees are Jennifer Pace, BSN, RN, a pediatric per-diem RN; Odessa Holt, MSW, LICSW, a pediatric social worker; Mohammed Faizan, MD, a pediatric nephrologist; Kristen MacRae, BSN, RN, who works in the pediatric intensive care unit; and Kimberly DeCastro, RN, of the Tomorrow Fund Clinic.

Charles E McCoy, MD, Nephrology David Portelli, MD, Emergency Medicine Jeremiah Schuur MD, MHS, Emergency Medicine

 Psychologist Lindsay Orchowski, PhD, was presented the 2019 Bruce M. Selya Award for Excellence in Research, an honor created to recognize rising stars in their fields of medical research.



Lindsay Orchowski, PhD

- The Rhode Island Hospital Medical Staff Association honored David Portelli, MD, medical director of Rhode Island Hospital's Andrew F. Anderson Emergency Center, with the Service to Hospital Award.
- Suzanne McLaughlin, MD, MSc, was selected by the Accreditation Council for Graduate Medical Education as a recipient of the Parker J. Palmer "Courage to Teach" Award. She is program director of the Medicine-Pediatrics Residency at Rhode Island Hospital and its Hasbro Children's Hospital. The national award honors program directors who find innovative ways to teach residents and provide quality health care while remaining connected to their initial impulse to care for others.



Lifespan Ambulatory Care Center, Providence

INFRASTRUCTURE AND PARTNERSHIPS

- A \$35-million renovation of <u>Hasbro</u>
 <u>Children's Hospital</u> began, which includes upgrades to patient rooms, nurses stations, and the intensive-care unit, as well as a transformation of the emergency department.
- Newport Hospital celebrated the opening of the John A. and Hope H. van Beuren Emergency Department after a \$12.5-million expansion and renovation. The project nearly doubled the ED's capacity and tripled its triage space.
- Hasbro Children's Hospital and <u>The Izzy Foundation</u> unveiled a new pediatric surgical family waiting room on the hospital's second floor that includes additional private consultation space.
- Rhode Island Hospital and
 Teamsters Local 251 reached a five-year contract agreement, effective April 1, 2019, through March 31, 2024. The local represents 2,500 employees, including CNAs, unit secretaries, environmental services, central transport, facilities, and other key personnel.

- Boston Children's Hospital and Hasbro Children's Hospital signed an agreement to identify areas of care for children and adolescents in which a formal collaboration will enhance the organizations' ability to ensure that each patient gets the right care in the right setting. The goal is to treat patients close to their homes whenever possible.
- A former industrial site at 180 Corliss Street was transformed into the Lifespan Ambulatory Care Center. It is home to the Men's Health Center and The Infectious <u>Diseases and Immunology Center</u> – both relocated from The Miriam Hospital – as well as a <u>Lifespan</u> Pharmacy and a Lifespan **Laboratory**. Another key tenant is Anchor Medical Associates. The medical center is dedicated to the late Everett A. Amaral, who as president of Amaral Revite oversaw the project until his death in 2018. Sheryl Amaral, now company president, and her late husband have been active Lifespan supporters.

As Lifespan affiliates and satellite locations provide ever more services and care for more patients, we continually develop and improve our physical spaces to enhance the patient experience and achieve efficiencies.





Henry T. Sachs III, MD, President, Bradley Hospital; Kevin Churchwell, MD, President and Chief Operating Officer, Boston Children's Hospital



New Izzy family waiting room, Hasbro Children's Hospital



Exam room in renovated and enlarged Newport Hospital ED

LIFESPAN IN THE COMMUNITY



Timothy Flanigan, MD

Lifespan's
commitment to
being a valued
community
partner inspires
our outreach as
we provide health
initiatives, career
development
programs,
educational
opportunities,
and more.

- In addition to substantial uncompensated medical care, <u>Lifespan</u> and its affiliate hospitals give financial and in-kind support to projects, events, and programs that align with our mission of improving the health of people in the communities we serve.
- Lifespan Community Health
 Institute
 was recognized as a
 Gold Level Safe Sitter Provider.
 Gold Providers are those that teach
 125 or more students per year. The
 Lifespan Community Health Institute
 trained 328 students in 2018.
- For the fourth year in a row,
 Lifespan's microbiology laboratory
 held a special workshop for seventh
 grade students at the Monomoy
 Regional Middle School in Chatham,
 Massachusetts. Organized by
 Kimberle Chapin, MD, the
 workshop was led by technologists,
 infectious diseases fellows, and
 medical residents, all with an eye
 toward inspiring the next generation
 of lab professionals.
- The City of Providence awarded <u>Lifespan Community Health</u> <u>Institute</u> a \$69,970 State Opioid Response grant to provide recovery support activities for opioid use disorder through its Connect for Health program.

- Timothy Flanigan, MD, founder of the Star Kids Scholarship Program, was recognized with a prestigious 2019 Myra Kraft Community MVP Award. He was honored August 20 at Gillette Stadium along with 25 other dedicated volunteers chosen from more than 350 nominations from throughout New England.
- Lifespan president and CEO Timothy J. Babineau, MD, Newport Hospital president Crista Durand, Governor Gina Raimondo, and **Rhode Island Resource Recovery** executive director Joseph Reposa gathered at Newport Hospital to kick off the official relaunch of the Let's Recycle Right campaign. An early supporter of the statewide campaign, Lifespan has worked to raise recycling rates at our hospitals to as high as 34 percent, and implemented mixed recycling at 11 offsite locations, bringing the total to 35 sites.
- Since its beginning 15 years ago,
 <u>Lifespan's Summer Youth</u>
 <u>Employment</u> program has trained more than 900 teens ages 16 to 19.
 They earn while learning how to be a good employee and exploring opportunities in the health care field. Other career education opportunities for young adults at Lifespan include Project Search, Year Up Providence, and the Seacole Scholars Program.



Lifespan Summer Youth employees Siena Negash and Corvah Akoiwala

- <u>Team Lifespan</u> fields more than 500 employee volunteers as participants in activities that improve the quality of life in our communities, from charity 5Ks to beach cleanups.
- During the annual Season of Giving, initiatives such as food and toy drives, collections of warm outerwear, and the gingerbread kit sale were organized to brighten the holidays for our neighbors in need. Teamsters Local 251 generously supported the Season of Giving by transporting the more than 4,000 toys donated during the Rhode Island Hospital Toy Drive Challenge.
- Through <u>Lifespan Community</u>
 <u>Health Institute</u>, we offer hundreds
 of programs, events, and community
 service activities with the goal of
 helping residents in Rhode Island
 and beyond achieve their full
 health potential.

View a video about Lifespan's contributions to the community.



Team Lifespan



Rhode Island Hospital Toy Drive

INFORMATION SYSTEMS

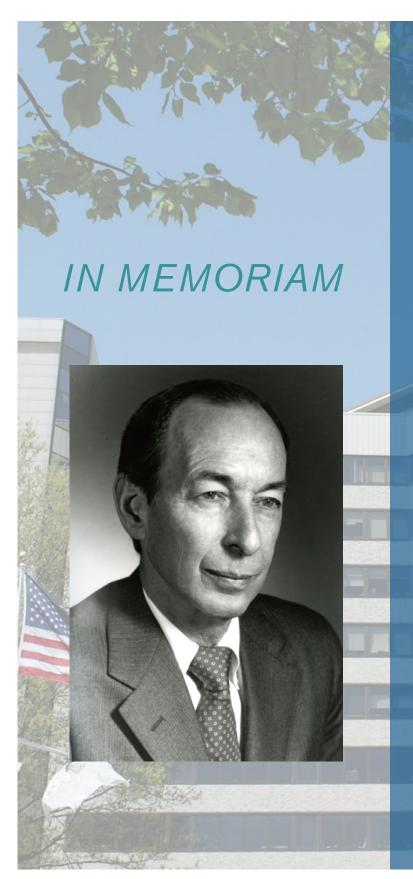


Brandon McDole and Brian Sousa

- In 2019, <u>Epic</u>, the software company that developed <u>Lifespan's LifeChart</u> electronic health record (EHR), began offering quarterly instead of annual upgrades. Lifespan IS has implemented three quarterly upgrades, each with more than 1,000 functional enhancements, across all LifeChart clinical and financial modules.
- In response to clinician burnout survey results indicating significant "alert fatigue," the IS team evaluated <u>LifeChart</u> alerts and decreased the volume where possible. The team achieved significant reductions in the firing rates of both "best practice advisory" and medication alerts, and several alerts found to be of little value were eliminated.
- Microsoft's Enterprise Power BI, a state-of-the-art online data analysis, reporting, and visualization tool, was selected and implemented as the standard business intelligence tool at Lifespan. in a recent systemwide project.

- Lifeworks, Lifespan's implementation of the Infor Human Capital Management Cloud suite of applications, was successfully expanded to include Infor's Benefits module. This conversion from ADP Online Benefits Administration gives Lifespan employees the ability to manage their Lifespan benefits online.
- Lifespan Cancer Institute patients
 receiving palliative care can now
 have scheduled follow-up visits via
 telemedicine. Using MyChart on a
 personal smartphone or computer,
 palliative care team providers in the
 clinic conduct telehealth video visits
 with patients and their families at a
 remote location such as a home or
 hospice.
- Lifespan IS successfully assisted the Lifespan medical staffs in converting to a new dictation method, <u>Dragon Medical One</u>, that uses real-time speech recognition directly in LifeChart rather than dictation and human transcription. In the past fiscal year, the conversion reduced Lifespan's eScription annual transcription costs by more than \$345,000.
- Two employees were honored at the 2019 Tech10 Awards, presented by Tech Collective and Rhode Island Monthly. Senior applications analyst Brian Sousa won a Tech10 Award, and applications analyst Brandon McDole received the Next Tech Generation Award.

Lifespan's award-winning information systems team implemented system upgrades and improved processes as it continued to maintain security vigilance.



Louis A. Fazzano, a prominent Rhode Island business and civic leader who served as president of Rhode Island Hospital, died at 98.

Lifespan President and CEO Timothy J. Babineau, MD, said

> "I will dearly miss his kindness, quiet dignity and unsurpassed leadership,"

calling Fazzano

"a very dear friend and irreplaceable supporter.

Over more than three decades, Lou worked tirelessly to improve Rhode Island's health care system."

Lifespan Physician Chiefs



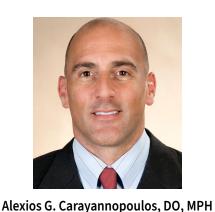
Christina A. Bandera, MD Chief of Obstetrics and Gynecology Assistant Professor of Surgery (Clinical), The Warren Alpert Medical School of Brown University



John J. Cronan, MD, FACR
Radiologist-in-Chief
Charles and Elfriede Collis-Frances Weeden
Gibson Professor and Chair,
Diagnostic Imaging, The Warren Alpert
Medical School of Brown University



Edward Akelman, MD
Orthopedist-in-Chief
Vincent Zecchino, MD, Professor of
Orthopaedic Surgery, and Chairman,
Department of Orthopaedics, The Warren
Alpert Medical School of Brown University



Chief of Physical Medicine & Rehabilitation Rhode Island Hospital and Lifespan Physician Group; Medical Director, Comprehensive Spine Center at Rhode Island and Newport hospitals



Phyllis A. Dennery, MD
Pediatrician-in-Chief and Medical Director
Sylvia Kay Hassenfeld Professor and Chair
of Pediatrics, Professor of Molecular Biology,
Cell Biology, and Biochemistry, The Warren

Alpert Medical School of Brown University



Pathologist-in-Chief
Professor of Pathology and Laboratory
Medicine, Professor of Neurology,
The Warren Alpert Medical School of
Brown University



William G. Cioffi, MD, FACS
Surgeon-in-Chief

J. Murray Beardsley Professor and Chair,
Department of Surgery, Professor of
Medical Science, The Warren Alpert
Medical School of Brown University



Gildasio S. De Oliveira, MD, MS, MBA Chief of Anesthesiology Professor of Anesthesiology, Chair of Anesthesiology, Professor of Health Services, Policy and Practice, The Warren Alpert Medical School of Brown University



Karen L. Furie, MD
Neurologist-in-Chief
Samuel I. Kennison, MD, and Bertha S.
Kennison Professor of Clinical Neuroscience,
Professor and Chair, Department of Neurology,
The Warren Alpert Medical School of
Brown University



Michael E. Migliori, MD, FACS

Ophthalmologist-in-Chief

Clinical Professor of Surgery

(Ophthalmology), The Warren Alpert

Medical School of Brown University



Abrar A. Qureshi, MD, MPH

Dermatologist-in-Chief

Professor and Chair, Department of
Dermatology; Professor, Department
of Epidemiology, The Warren Alpert
Medical School of Brown University



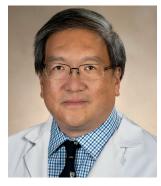
Ziya L. Gokaslan, MD, FACS
Neurosurgeon-in-Chief
Clinical Director, Norman Prince Neurosciences
Institute; Director, Comprehensive Spine Center;
Gus Stoll, MD Professor and Chair, Department
of Neurosurgery, The Warren Alpert
Medical School of Brown University



Margaret Miller, MD, FACP Chief of Women's Medicine, LPG Director, Women's Medicine Collaborative; Associate Professor of Medicine, The Warren Alpert Medical School of Brown University



Louis B. Rice, MD
Chief of Medicine
Joukowsky Family Professor of Medicine and
Chair, Department of Medicine; Professor of
Molecular Microbiology and Immunology,
The Warren Alpert Medical School of
Brown University



Paul Y. Liu, MD
Chief of Plastic Surgery
Professor of Surgery
The Warren Alpert Medical School of
Brown University



Athena Poppas, MD Chief, Cardiology Division Director, Lifespan Cardiovascular Institute; Director, Echocardiography, Rhode Island, The Miriam and Newport hospitals



Jeremiah D. Schuur, MD, MHS
Physician-in-Chief, Emergency Medicine
Frances Weeden Gibson-Edward A. Iannuccilli,
MD, Professor of Emergency Medicine; Professor
of Health Services, Policy, and Practice; Chair of
Emergency Medicine, The Warren Alpert Medical
School of Brown University

Lifespan Physician Chiefs



David E. Wazer, MDRadiation Oncologist-in-Chief

Director, Lifespan Cancer Institute;

Professor and Chair, Department of

Radiation Oncology, The Warren Alpert

Medical School of Brown University



Mark Sigman, MD
Chief of Urology

Krishnamurthi Family Professor of Urology,
Professor of Surgery (Urology),
Professor of Pathology and Laboratory
Medicine, The Warren Alpert Medical
School of Brown University



Jody Underwood, MD,
FACLP, DFAPA
Psychiatrist-in-Chief
Clinical associate professor of medicine
and psychiatry, The Warren Alpert Medical
School of Brown University

Chief Medical Officers and Chief Nursing Officers



Maria Ducharme, DNP, RN Senior Vice President Chief Nursing Officer The Miriam Hospital



Henry T. Sachs III, MD

President

Chief Medical Officer

Bradley Hospital



Barbara Riley, DNP, RN Senior Vice President Chief Nursing Officer Rhode Island Hospital (through December 31, 2019)



G. Dean Roye, MD Senior Vice President Chief Medical Officer The Miriam Hospital



Orla M. Brandos, DNP, RN Vice President, Chief Nursing Officer, Newport Hospital



Latha Sivaprasad, MD Senior Vice President Chief Medical Officer Rhode Island Hospital



Vareen O'Keefe Domaleski, EdD, RN Vice President, Chief Nursing Officer, Bradley Hospital (through November 10, 2019)



Vice President
Chief Medical Officer
Newport Hospital

Lifespan Leadership



Timothy J. Babineau, MD

President and

Chief Executive Officer



Lisa M. Abbott, MBA Senior Vice President HR and Community Affairs



Jane BrunoSenior Vice President
Marketing and Communications



Crista F. Durand President Newport Hospital



Paul J. Adler Senior Vice President General Counsel



Cathy Duquette, PhD, RN
Executive Vice President
Nursing Affairs



Steven Lampert, MD, MBA

President

Lifespan Physician Group



John B. Murphy, MD Executive Vice President Physician Affairs



Cedric J. Priebe III, MD Senior Vice President Chief Information Officer



Arthur J. Sampson
President
The Miriam Hospital



Margaret M. Van Bree, MHA, DrPH President, Rhode Island Hospital/ Hasbro Children's Hospital (through December 31, 2019)



Mary A. Wakefield Executive Vice President Chief Financial Officer



Daniel J. WallPresident, Bradley Hospital
Interim President
Gateway Healthcare
(through June 29, 2019)

New Lifespan Leadership Appointments



Christine Berard-Collins, RPh, MBA Vice President and Chief Pharmacy Officer



Henry T. Sachs III, MD

President

Bradley Hospital



Mary Sullivan, PhD, MA, BSN Interim Director of Nursing Bradley Hospital



Jody Underwood, MD,
FACLP, DFAPA
Psychiatrist-in-Chief
Rhode Island Hospital, The Miriam
Hospital, and Lifespan Physician Group



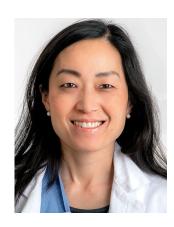
Jeffrey Gaines, MD Vice President of Medical Affairs and Chief Medical Officer Newport Hospital



Joan E. Salhany, MBAHCM, BSN, RN Vice President of Operations Gateway Healthcare



Mavis NimohExecutive Director, Center for
Prisoner Health and Human Rights,
The Miriam Hospital



Mary Minn, MD Anesthesiology Department Chair Newport Hospital

GIVING TO LIFESPAN

BRADLEY HOSPITAL

- The Wave Clinic opened for adolescents who struggle with co-occurring mental health and substance use issues. The hospital remains grateful for the generosity of CVS Health and Robert and Judith Mann for making this critical outpatient program possible.
- Chaired by Rosemary and Mehdi Khosrovani, <u>Bravo Bradley</u> raised more than \$780,000, including dedicated funds for the Daniel J. Wall Family Support Fund.
- Longtime Bradley Hospital advocate
 Joseph L. Dowling Jr., MD, was
 honored with the Bradley Hospital
 Humanitarian of the Year Award.

GATEWAY

- FRIENDS WAY had another successful year in raising funds to support its children's bereavement groups, including \$155,000 from its special events, \$38,000 from its annual appeal, and \$27,500 from foundation grants. Capital City Community Center received just over \$39,700 in foundation grants for its early childhood, senior center, and food pantry programs.
- The Autism Project raised \$420,000 in 2019, with \$200,000 from the annual Imagine Walk and Family Fun Day for Autism.



The Autism Project Imagine Walk staff and volunteers: Joanne Weaver, Miny Ortiz, Chrissy Johansen, Cristen Sassi, Alicia Ead, Ameenah Waahid, and Vicky Brogden.



Henry T. Sachs III, MD, Humanitarian of the Year recipient Dr. Joseph Dowling, Sarah Dowling, and Lawrence B. Sadwin



FRIENDS WAY Diamonds in the Sky gala: Mark Russell, Cindy Walbridge, Doreen Wiggins, Carolyn Hames, Jennifer Kaplan, and Paula Pratt

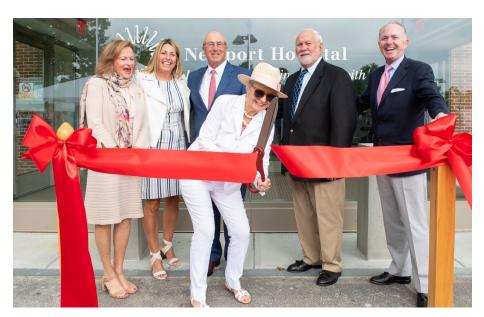


Lifespan applauds our donors for their generous philanthropy, which supports our mission of Delivering health with care.

Newport Hospital A Salute to Health: Guillaume de Ramel, Lisette Prince, and Regis de Ramel. Photo credit: Nick Mele

NEWPORT HOSPITAL

- At the close of FY19, Newport Hospital successfully completed its campaign, raising more than \$13 million for the emergency department expansion. The ED transformation project created a state-of-the-art patient-centered environment of care, which includes a clinical decision unit. increased triage space, a behavioral health pod, rapid treatment core, and capacity to serve 40,000 patients annually. A formal ribbon cutting in August unveiled the John A. and Hope H. van Beuren Emergency Department.
- Newport Hospital's <u>A Salute to</u>
 <u>Health</u> honored Powered by Prince
 and the Prince family, and was
 co-chaired by Holly Bannister, MD,
 Dory Hamilton Benson, Norey
 Dotterer Cullen, Anne Hamilton,
 Kimberly Palmer, Isabella Dana
 Ridall, and Sharon Wood Prince.
 Of the more than \$1 million raised,
 the event's fund-a-need generated
 more than \$587,000 to support
 the expansion of the emergency
 department.
- Newport Hospital's Friend of the Foundation donor amenity program continues to grow. As an expression of gratitude, members receive 24/7 access and personalized, caring attention from a donor liaison, assistance in navigating our health care system, and more.



John A. and Hope H. van Beuren Emergency Department: (Front) Hope "Happy" van Beuren; (Back) Norey Dotterer Cullen; Crista F. Durand; Peter Capodilupo; Lawrence Aubin, Sr.; and Timothy J. Babineau, MD.



A Salute to Health co-chairs, Norey Dotterer Cullen, Holly Bannister, MD, Dory Hamilton Benson, Isabella Dana Ridall, Anne Hamilton, and Kimberly Palmer. Photo credit: Nick Mele.



Heroes Ball: Scott Donnelly, Deanna Donnelly, Bob Vincent, Grace Vincent, Mora Babineau, Tim Babineau, MD

HASBRO CHILDREN'S HOSPITAL

- In the third year of the Every Child, Every Day Campaign, more than \$26.2 million of the \$35 million goal has been raised. FY19 major gifts and pledges for this initiative include: The Collis Foundation (\$1,500,000); van Beuren Charitable Foundation (\$750,000); Balise Auto Group (\$750,000); The Tomorrow Fund (\$500,000); The Champlin Foundation (\$250,000); and Colbea Enterprises, L.L.C. (\$210,000).
- Community fundraising efforts during the year yielded the largest revenue in recent history. As part of the Children's Miracle Network, the University of Rhode Island's "RhodyTHON" dance marathon raised more than \$310,000. The Radiothon, in partnership with Cumulus Media, celebrated its 15th anniversary and raised more than \$450,000. Cause-related marketing efforts, including local Dunkin' franchisees, participating in Iced Coffee Day (\$143,000), raised a total of more than \$568,000 for the hospital.

The 2019 Heroes Ball celebrated the 25th anniversary of Hasbro Children's Hospital and raised more than \$1.13 million for the hospital's area of greatest needs. Funds raised during the fund-a-need supported the transformation of surgical spaces in the hospital. The Golf Invitational raised \$352,000 for the hospital's greatest needs including the Aubin Child Protection Center.



Golf Invitational: Joe Cardona, Stephen Gostkowski, caddy, Joe MarcAurele, and Dimitri Kriticos



Radiothon: Kai Vitolo, 7, with volunteers at phone bank



The Miriam Hospital Gala and Auction: Timothy J. Babineau, MD; Stuart and Samara Feldman (event chairs); Susan H. Kaplan; and Arthur J. Sampson.



The Miriam Annual Meeting: Arthur J. Sampson; Alan H. Litwin; Susan H. Kaplan; and Maria Ducharme, DNP, RN.

THE MIRIAM HOSPITAL

- The Miriam Hospital Gala and Auction — Grease is the Word!

 raised more than \$700,000 for
 The Miriam Hospital Greatest Needs
 Fund and helped advance its
 colorectal cancer program.
- Alan Litwin was honored as the Miriam Person of the Year at the 2019 Annual Meeting. For more than four decades, Litwin has committed himself to the hospital and its patients, devoting his time, leadership, and oversight to help advance critical hospital initiatives.
- The Miriam Hospital is especially thankful for the transformational gifts from Joyce and Arthur Hurvitz (\$250,000) to establish an endowed fund, providing annual support of the Arthur and Joyce Hurvitz Quality Improvement Award; The David and Betsey Kilmartin Charitable Foundation (\$115,000) to establish an endowed fund and annual award for cardio oncology nurse education; and Rosalyn Sinclair, through The Joseph and Rosalyn Sinclair Foundation (\$100,000) to help The Miriam fund its areas of greatest need.

RHODE ISLAND HOSPITAL

- The <u>President's Pursuit of Excellence</u>
 <u>Dinner</u> raised more than \$440,000
 and recognized the 2018 Champions:
 H. Carr & Sons, Inc. as Corporate
 Champion; Richard J. Goldberg, MD,
 for Lifetime Achievement; and
 Rosalyn Sinclair and her family as
 Individual Champions.
- Other notable major gifts to Rhode Island Hospital were received from The Warren Alpert Foundation (\$3,972,741) to support brain tumor research; The John Martins Foundation (\$250,000) to support the creation of a burn/trauma family room; Herbert G. Townsend Trust (\$208,855.64) for area of greatest need; and an anonymous donor (\$123,750) to support Alzheimer's disease prevention registry and research.



President's Pursuit of Excellence Dinner: Margaret Van Bree, MHA, DrPH; Jamo Carr, accepting the Corporate Champion award on behalf of H. Carr & Sons, Inc.; Sarah Sinclair, accepting Individual Champion award on behalf of her family; Lifetime Champion Richard J. Goldberg, MD; Lawrence A. Aubin, Sr. and Roger Begin

LIFESPAN BOARD OF DIRECTORS

Bradley Hospital Board of Trustees Newport Hospital Board of Trustees

Rhode Island Hospital Board of Trustees

The Miriam Hospital Board of Trustees

Gateway Healthcare Board of Directors

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Lawrence A. Aubin, Sr. *Chairman*

Peter Capodilupo Vice Chairman

Alan Litwin
Vice Chairman

Timothy J. Babineau, MD President and Chief Executive Officer

Directors

Emanuel Barrows
Roger Begin
Sarah Dowling
Jonathan Fain
Edward Feldstein, Esq.
Ziya Gokaslan, MD
Michael Hanna
Pamela Harrop, MD
Joseph MarcAurele
Steven Paré
Lawrence Sadwin
Shivan Subramaniam
Jane Williams, PhD, RN

LIFESPAN EXECUTIVE MANAGEMENT

Timothy J. Babineau, MD President and Chief Executive Officer

Lisa M. Abbott, MBA, SPHR Senior Vice President, Human Resources and Community Affairs Paul J. Adler Senior Vice President and General Counsel

David A. Balasco, Esq. *Vice President Government Relations*

Nancy Barrett Vice President Information Systems

Kevin Brady Vice President Talent Development and Employee Experience

Jane Bruno Senior Vice President Marketing and Communications

Todd Cipriani Vice President Medical Imaging and Rehabilitation

Nicholas P. Dominick Jr. Senior Vice President Lifespan Clinical Service Lines and Facilities Development

Cathy Duquette, PhD, RN Executive Vice President Nursing Affairs

Richard Gillerman, MD, PhD Vice President and Chief Medical Information Officer

Mark E. Hasbrouck Vice President Business Development Lifespan Physician Group

Marianne H. Kennedy Treasurer

Susan Korber, MS, RN Vice President Lifespan Cancer Institute

Michael Kramer Vice President and Chief Technology Officer Steven Lampert, MD, MBA President Lifespan Physician Group

Peggy McGill Vice President Research Administration

Laurie Miller Vice President Finance, Lifespan Physician Group

Daniel Moynihan
Vice President
Contracting and Payor Relations

Kathleen Mullally Vice President Compensation and Benefits

John B. Murphy, MD Executive Vice President Physician Affairs

John O'Leary
Vice President
Talent Acquisition and Sourcing

Paul Pierannunzi Vice President, Finance

Cedric J. Priebe III, MD Senior Vice President Chief Information Officer

Christine Rawnsley Vice President Patient Financial Services

Patricia Richards Vice President, Operations Lifespan Physician Group

William Schmiedeknecht Vice President Business Partnership and Labor Relations

Donna Schneider, MBA, RN Vice President Corporate Compliance and Internal Audit

Anthony Siravo, MBA, MSIS Vice President and Chief Information Security Officer

Linda J. Smith, MBA, RN Vice President Risk Management

Margaret M. Van Bree, MHA, DrPH (through December 31, 2019) President Rhode Island Hospital/ Hasbro Children's Hospital

Mary A. Wakefield Executive Vice President Chief Financial Officer

Nidia S. Williams, PhD Vice President Operational Excellence

EMMA PENDLETON BRADLEY HOSPITAL FOUNDATION BOARD OF TRUSTEES

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Carol A. Peterson Vice Chair

Stacie T. Norris Secretary

Henry T. Sachs III, MD + President and Treasurer

Trustees

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Angela C. Anderson, MD
Lawrence A. Aubin Sr. +
Timothy J. Babineau, MD +
Richard R. Beretta Jr.
Elizabeth G. Brito
David A. Brown
Christine H. Carr
Lynne Barry Dolan
Joseph L. Dowling Jr., MD
Gregory K. Fritz, MD

Donald P. Galamaga Rick Granoff Jeffrey Hirsh Diane M. Hunter Mehdi Khosrovani Anthony J. Landi Jr. Michele Verrecchia Levy Cynthia S. Lynch Josephine A. Mainelli Robert A. Mancini Stephen O. Meredith Tricia S. O'Neil Steven M. Paré Joseph S. Ruggiero Sr. William E. Tracey

Honorary Trustee

Margaret M. Van Bree, MHA, DrPH (through December 31, 2019)

+ ex officio

EMMA PENDLETON BRADLEY HOSPITAL EXECUTIVE MANAGEMENT

Daniel J. Wall *(through June 29, 2019)* Henry T. Sachs III, MD *President*

Scott DiChristofero Vice President Finance

Vareen O'Keefe-Domaleski, MSN, EdD (through November 10, 2019) Vice President Patient Care and Chief Nursing Officer

Tracey Wallace Vice President Pediatric Services of Lifespan

EMMA PENDLETON BRADLEY HOSPITAL MEDICAL LEADERSHIP

Henry T. Sachs III, MD Vice President and Chief Medical Officer

Geanina Oana Costea, MD Unit Chief, Children's Program Karyn Horowitz, MD Director Outpatient Services and Access Center

Jeffrey Hunt, MD Director, Child and Adolescent Inpatient and Intensive Outpatient Services

Margaret Klitzke, DO Unit Chief, Center for Autism and Developmental Disabilities

Ornella Potter, MD Unit Chief, Adolescent Program

Dale F. Radka, MD Director, Lifespan School Solutions

Anne Walters, PhD, ABPP Chief, Psychology

EMMA PENDLETON BRADLEY HOSPITAL MEDICAL STAFF ASSOCIATION

Gerald Tarnoff, MD
Immediate Past President

Justin Schleifer, MD President

Ornella Potter, MD *Vice President*

GATEWAY HEALTHCARE EXECUTIVE MANAGEMENT

Daniel J. Wall Interim President (through June 29, 2019)

Joan E. Salhany, MBAHCM, RN *Vice President, Operations*

Scott DiChristofero Vice President and Chief Financial Officer

GATEWAY HEALTHCARE MEDICAL LEADERSHIP

Stephen L. Chabot, MD Medical Director

NEWPORT HOSPITAL FOUNDATION BOARD OF TRUSTEES

Officers

Norey Dotterer Cullen *Chair*

Edward D. Feldstein *Vice Chair*

David S. Gordon Secretary

Michael D. Dawson *Treasurer (without vote)*

Trustees

Gail Alofsin Sister M. Therese Antone Lawrence A. Aubin, Sr. ++ Timothy J. Babineau, MD++ Holly M. Bannister, MD Carol R. Bazarsky Peter Capodilupo William J. Corcoran Crista F. Durand + Rita B. Gewirz Bradford C. Grav, MD Anne F. Hamilton Patricia Norton Kidder Elizabeth W. Leatherman Paul A. Leys Juliette C. McLennan Jonathan H. Pardee Sandra J. Pattie James A. Purviance Isabella Ridall Sarah Schochet-Henken Barbara van Beuren **Sharon Wood Prince**

+ Ex officio with vote ++ Ex officio without vote

NEWPORT HOSPITAL EXECUTIVE MANAGEMENT

Crista F. Durand President

Jeffrey Gaines, MD Vice President, Medical Affairs, and Chief Medical Officer Orla M. Brandos, DNP, RN Vice President, Patient Care Services and Chief Nursing Officer

Michael D. Dawson *Vice President, Finance*

Mary A. Wakefield Executive Vice President and Chief Financial Officer

NEWPORT HOSPITAL MEDICAL LEADERSHIP

Lauren Goddard, MD Chairman, Ambulatory Care

Matthew Thran, MD Chairman, Anesthesiology

Jason Vachon, MD Chairman, Diagnostic Imaging

Anthony Napoli, MD Chairman, Emergency Medicine

Bob Sucsy, MD Chairman Inpatient/Consultative Medicine

Ginny Bass, MD Chairman, Obstetrics and Gynecology

James Maher III, MD *Chairman, Orthopedics*

Dariusz Stachurski, MD Chairman, Pathology

Jennifer Salm, MD Chairman, Pediatrics

Heather Hall, MD *Chairman, Psychiatry*

James Valente, MD Chairman, Surgery

Members at Large

Hector Derreza, MD Sam Evans, MD Alessandro Papa, MD

NEWPORT HOSPITAL MEDICAL STAFF ASSOCIATION

James Maher, MD President

Heather Hall, MD *President-Elect*

Brad Gray, MD Secretary/Treasurer

Jeffrey Gaines, MD Immediate Past President

NEWPORT HOSPITAL AUXILIARY

Suzan Ballard President

Joan Kirwin Vice President

Joseph Brinza Treasurer

Deborah Weiland
Recording Secretary

Kay Smyth Corresponding Secretary

Joan Mason Immediate Past President

RHODE ISLAND HOSPITAL FOUNDATION BOARD OF TRUSTEES

Officers

Roger N. Begin *Chair*

Elizabeth Huber Vice Chair

Ellen A. Collis Treasurer

Anthony Calandrelli Secretary

Margaret M. Van Bree, MHA, DrPH (through December 31, 2019)
President

Trustees

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+ Ex Officio

RHODE ISLAND HOSPITAL EXECUTIVE MANAGEMENT

Margaret M.Van Bree, MHA, DrPH (through December 31, 2019) President, Rhode Island Hospital and Hasbro Children's Hospital

John Murphy, MD *Interim President*

Frank J. Byrne Vice President of Finance Rhode Island Hospital and The Miriam Hospital

Thomas P. Cameron Vice President Lifespan Facilities Services Todd Cipriani Vice President, Medical Imaging, Rehabilitation, and Neurovascular Services, Lifespan

Deborah Coppola, MS, RN Vice President and Associate Chief Nursing Officer

Nicholas P. Dominick Jr. Senior Vice President Lifespan Clinical Service Lines and Facilities Development

Loree G. Eysaman, MSN, RN Vice President, Perioperative Services, Lifespan

Susan F. Korber, MS, RN Vice President Lifespan Cancer Institute Associate Chief Nursing Officer, Rhode Island Hospital

Joseph G. Pannozzo
Vice President
and Chief Development Officer

Barbara P. Riley, DNP, RN (through December 31, 2019) Senior Vice President and Chief Nursing Officer

Latha Sivaprasad, MD Senior Vice President Medical Affairs and Chief Medical Officer

Mary A. Wakefield Executive Vice President Chief Financial Officer

Tracey L. Wallace Vice President Pediatric Services of Lifespan, Hasbro Children's Hospital, Bradley Hospital

RHODE ISLAND HOSPITAL MEDICAL LEADERSHIP

Gildasio De Oliveira, Jr., MD Anesthesiologist-in-Chief Anesthesiology Abrar Qureshi, MD Dermatologist-in-Chief Dermatology

John J. Cronan, MD Radiologist-in-Chief Diagnostic Imaging

Jeremiah Schuur, MD Physician-in-Chief Emergency Medicine

John B. Murphy, MD Physician-in-Chief (interim) Family and Community Medicine Interim President Rhode Island Hospital

Christina Bandera, MD Physician-in-Chief Gynecology and Obstetrics

Louis B. Rice, MD Physician-in-Chief Medicine

Karen Furie, MD Neurologist-in-Chief Neurology

Ziya L. Gokaslan, MD Surgeon-in-Chief Neurosurgery

Michael E. Migliori, MD Ophthalmologist-in-Chief Ophthalmology

Edward Akelman, MD Surgeon-in-Chief Orthopedics

Brian E. Duff, MD Otolaryngologist-in-Chief Otolaryngology

Douglas Anthony, MD, PhD Pathologist-in-Chief Pathology and Laboratory Medicine

Phyllis A. Dennery, MD Pediatrician-in-Chief Pediatrics Alexios Carayannopoulos, DO Physician-In-Chief Physical Medicine and Rehabilitation

Paul Y. Liu, MD Surgeon-in-Chief Plastic Surgery

Jody Underwood, MD Psychiatrist-in-Chief Psychiatry and Behavioral Medicine

David E. Wazer, MD Director Lifespan Cancer Institute Radiation Oncologist-in-Chief

William G. Cioffi, MD Surgeon-in-Chief Surgery

RHODE ISLAND HOSPITAL MEDICAL STAFF ASSOCIATION

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Sajeev Handa, MD President-Elect

Thomas Egglin, MD Vice President/Treasurer

Martha Mainiero, MD Secretary

Pamela Harrop (1/18–1/20) Immediate Past President

HASBRO CHILDREN'S HOSPITAL LEADERSHIP COUNCIL

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Phyllis A. Dennery, MD Co-Chair Francis I. Luks, MD, PhD *Co-Chair*

Wayne S. Charness *Vice Chair*

Hospital Leadership

Lawrence A. Aubin, Sr.
Timothy J. Babineau, MD
Margaret M. Van Bree, MHA, DrPH
(through December 31, 2019)
John B. Murphy
(from January 1, 2020)
Celeste C. Corcoran, MD
Penelope Dennehy, MD
Patricia Flanagan, MD
Frank Overly, MD
Joseph Pannozzo
Zachary M. Robbins, MD
Henry T. Sachs III, MD
Linda Snelling, MD
Tracey Wallace

Council Members

Danielle M. Benedict Eileen Howard Boone (through June 30, 2019) Elizabeth Burke Bryant Paul Busby Jeanne S. Cohen Karen Davis Karen G. DelPonte, Esq. Bradford S. Dimeo Deanna V. Donnelly Renée Evangelista, Esq. Dory R. Faxon Samara Feldman Edwin N. Forman, MD James M. Gilbane Barbara Haynes Robert B. Klein, MD Jaclvn Leibl-Cote Samantha Lomow Nicki Maher Angela Moore (through June 30, 2019) Gary Moore (through June 30, 2019) Melissa Murray Stephen J. Olson **Holly Paras** Kinnari Patel James A. Procaccianti Katina Robison, MD Catherine Solomon Jaime Tasca

Alice Tisch (through June 30, 2019) John S. Urban Melisa A. Verrecchia Grace M. Vincent Robert K. Vincent (through June 30, 2019) Kyle Wohlrab, MD

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Steven J. Issa *Vice Chair*

Almon Hall *Treasurer*

Susan Bazar Secretary

Arthur J. Sampson President

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- + Ex-officio
- ++ Life trustee
- * Chair-appointed

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Arthur J. Sampson, FACHE *President*

Frank J. Byrne Vice President, Finance Rhode Island Hospital / The Miriam Hospital

Maria P. Ducharme, DNP, RN Senior Vice President Patient Care Services and Chief Nursing Officer

G. Dean Roye, MD, FACS Senior Vice President Medical Affairs and Chief Medical Officer

Mary A. Wakefield Executive Vice President and Chief Financial Officer

THE MIRIAM HOSPITAL MEDICAL LEADERSHIP

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Abrar Qureshi, MD Dermatologist-in-Chief Dermatology

John J. Cronan, MD Physician-in-Chief Diagnostic Imaging Jeremiah D. Schuur, MD, MHS Physician-in-Chief Emergency Medicine

Jeffrey Borkan, MD Physician-in-Chief Family and Community Medicine

Christina Bandera, MD Surgeon-in-Chief Gynecology and Obstetrics

Louis B. Rice, MD *Physician-in-Chief, Medicine*

Karen Furie, MD Neurologist-in-Chief, Neurology

Ziya L. Gokaslan, MD Surgeon-in-Chief, Neurosurgery

Edward Akelman, MD Surgeon-in-Chief, Orthopedics

Douglas Anthony, MD, PhD
Pathologist-in-Chief
Pathology and Laboratory Medicine

Paul Y. Liu, MD Surgeon-in-Chief, Plastic Surgery

Jody Underwood, MD Psychiatrist-in-Chief Psychiatry and Behavioral Medicine

David E. Wazer, MD Director, Lifespan Cancer Institute Radiation Oncologist-in-Chief

William G. Cioffi, MD Surgeon-in-Chief, Surgery

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President-Elect

Gary Bubly, MD Secretary

Jill O'Brien, MD Treasurer

Matthew Vrees, MD Immediate Past President

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Barbara Brown
Marilyn Myrow
Co-Vice Presidents
Program Development

Judy Siegel (6/2018–6/2019) Eleanore Koo (6/2019-6/2020) Co-Vice Presidents Membership

Lori Elias (6/2018–6/2019) Marianne Litwin (6/2019-6/2020) Treasurer

Rosina Volpicella
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Lisa Nulman (6/2018-6/2019) Susan Enzer (6/2019-6/2020) Corresponding Secretary





Rhode Island Hospital/Hasbro Children's Hospital

The Miriam Hospital

Bradley Hospital

Newport Hospital

Lifespan Physician Group

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